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Me Turned Gur Passion into Gur Business. Mon it's Your Turn.

What began as a dream has now become reality for four guys from Bondi Beach. Since starting out in 2016, we've worked hard to develop a robust business model that's designed to make us stand out from the crowd – both in terms of distinctiveness, and profitability.

Now we're ready to share our model with franchisees just like you, and help you deliver the consistent Milky Lane experience over a quarter of a million people have enjoyed. Our training program is tailor made to guide you through our processes, introducing you to all aspects of the business to give you the skills you need to make your franchise a success.

Of course, your success depends on many things, including a willingness to learn, communicating effectively with us and your customers, and the amount of time and effort you put into the business.

Your success is our success, that's why we're here to help you get the most out of your franchise. Our goal is to provide support and services to you with the highest level of honesty, integrity and professionalism. Milky Lane takes the partnership we form with our franchisees very seriously. From establishment and customer awareness, to innovative technology, branding campaigns and the latest marketing tools, we'll be right by your side as you embark upon this exciting journey.

Comprehensive training and ongoing support will help you and your team, during the start-up phase and well into the future, helping you gain and keep a competitive edge. We're thrilled you want to be part of the Milky Lane family, we're gearing up for an exciting future with potential that's only limited by the creativity of our management team and the vision of our owners.

Sincerely,

SHANE AND CHRISTIAN.





Team

At Milky Lane we respect and celebrate diversity, and build relationships with our employees for life. With the slogan "Our Success comes from our Diversity," Milky Lane's goal is to make everyone feel welcome in our Milky family. Our mission statement is "Creating Experiences & Bottling Magic" in an atmosphere of inclusion where people are respected, appreciated, celebrated, valued and welcomed.

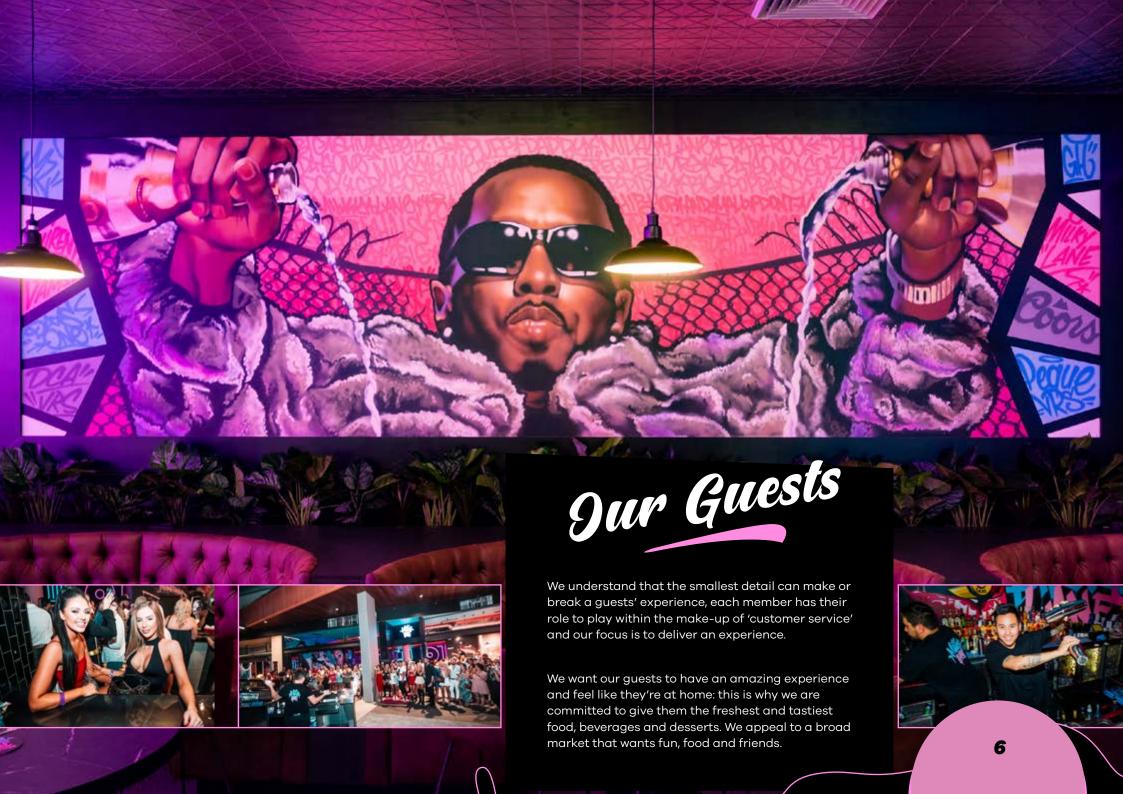
Culture

Our success comes from our diversity. Milky Lane is an all inclusive company who values and welcomes everyone into the family, we don't want one any short term relationships - only families are built here at Milky Lane!

Personality

We are proud of Milky Lane, but more so, we are proud of the feeling and energy we provide to our stores and to our guests. Our hard work and professionalism will make our guests happy for every return visit. The knowledge of our offerings and the confidence that provides us in service will set us apart. Going that extra step is natural to the way we do things.







- Opened Cronulla • Opened Bondi Beach
 - Opened Parramatta
 - Opened Surfers Paradise
 - Won Marketing and Social Media Business of The Year
- Opened Newcastle
- Opened Canberra
- Won **Hospitality Business** of the Year
- Hit \$500,000.00 Group Revenue per Week
- Sold 6 Franchise **Territories**
- Took 4 Franchise Deposits
- Won Social Media Strategy **Business of the Year**

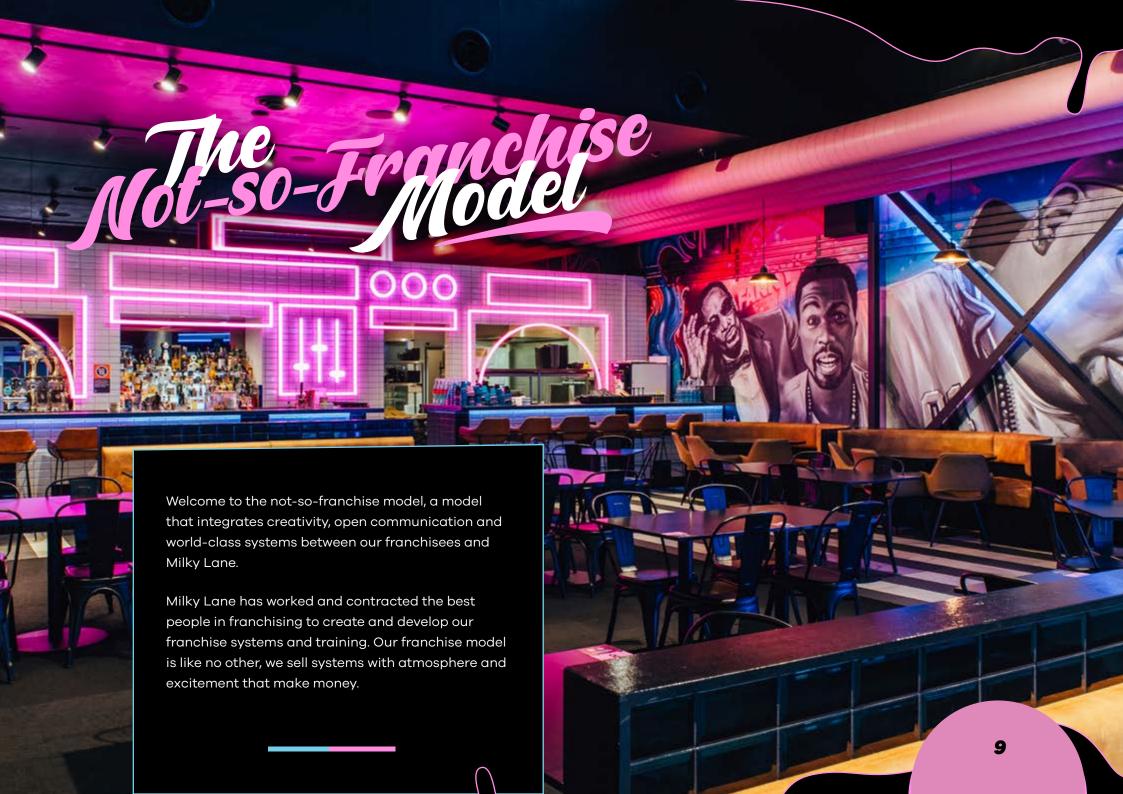


- Opened Gregory Hills
- Rollout of New Menu
- Rollout of New State of the **Art Technology to Stores**
- Implemented New LMS **Training System**
- Took 6 Franchise Deposits

- Launched Internal Online **Training Program**
- Opened Elixabeth Quay
- Won Best Consumer Experience



- Perth (Curtain University / Bunbury)
- QLD (Cairns)
- VIC (Bendigo)
- SA (Adelaide)
- Launch New Milky Lane Website
- Launch Milky Lane App



LOCATIONS Milky Lane Brisbane Milky Lane Canberra Milky Lane Newcastle Milky Lane Elizabeth Quay Milky Lane Gregory Hills 9nly 40 Milky Jane Milky Aurounts WA VIC QLD **NSW**

ALREADY OPEN

Milky Lane Terrigal Milky Lane Parramatta Milky Lane Surfers paradise

LOCATIONS SIGNED

NSW

QLD

WA Master Franchise

Rouse Hill

Cairns Townsville

Bendigo

LOCATIONS REMAINING TO SIGN

VIC

Noosa North **Brisbane**

Melbourne

Toowoomba

(Multiple Locations)

Chermside **Broadbeach**

SA

SOLD OUT

NT

Bondi

Darwin

Sutherland Shire St George Area

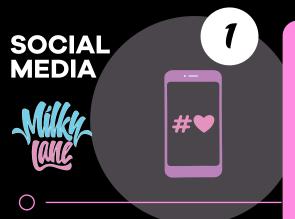
TAS

Wetherill Park **Liverpool Manly** Hobart

Wollongong







In a highly digital and connected world where social media is everything, Milky Lane is proving time and time again to be Australia's #1 brand when it comes to boutique burgers, cocktails and desserts. Who can blame people for sharing our delicious works of art?

With a larger footprint online than McDonalds, KFC and Hungry Jacks, the future is very bright for Milky Lane





Australians want the full décor experience today, and we offer that in spades. We take a lot of pride in ensuring that each store boasts a flair for individualistic creative design, without being overpowering or intrusive, through the use of hand-painted, old school street art. The idea being that everyone who comes in instantly knows that it is a Milky Lane outlet, but a ppreciates the uniqueness.





With a premium product comes premium service offered to restaurant diners, and that's engrained into our model's DNA.

To offer the complete experience, we tailor our processes to ensure that people who visit Milky Lane feel welcome and well looked after.





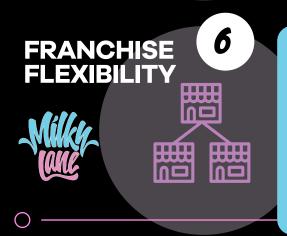


Our menu prices are strategically set within a value-based compromise between low-grade commercial burger brands and high-grade gourmet burger brands, making our product accessible, great value and premium.

It's this proposition blend that indicates a quality dining experience, without the excessive price tag.



Our ingredients are sourced from quality local and national suppliers, all of which are hand-selected and screened by us for a variety of quality reasons, including food safety approvals from regulatory and international standard certification bodies. We can't make our premium products without premium ingredients



We understand that not all locations and circumstances are the same, which is why we offer a variety of franchise options that can be opened in different venue locations. Our ability to find better locations and negotiate competitive leasing options provides a more functional franchise operation that is easily replicated from one store to the other, without losing its core identity and brand proposition.





FAST GROWING BRAND

Milky Lane is one of Australia's fastest growing burger brands



ONLINE PRESENCE

On Social Media, we are #1 in Australia for any F&B brand



FULL TRAINING

Professional and comprehensive training, covering every aspect of owning and operating a Milky Lane store



LIFESTYLE BENEFITS

Be your own boss



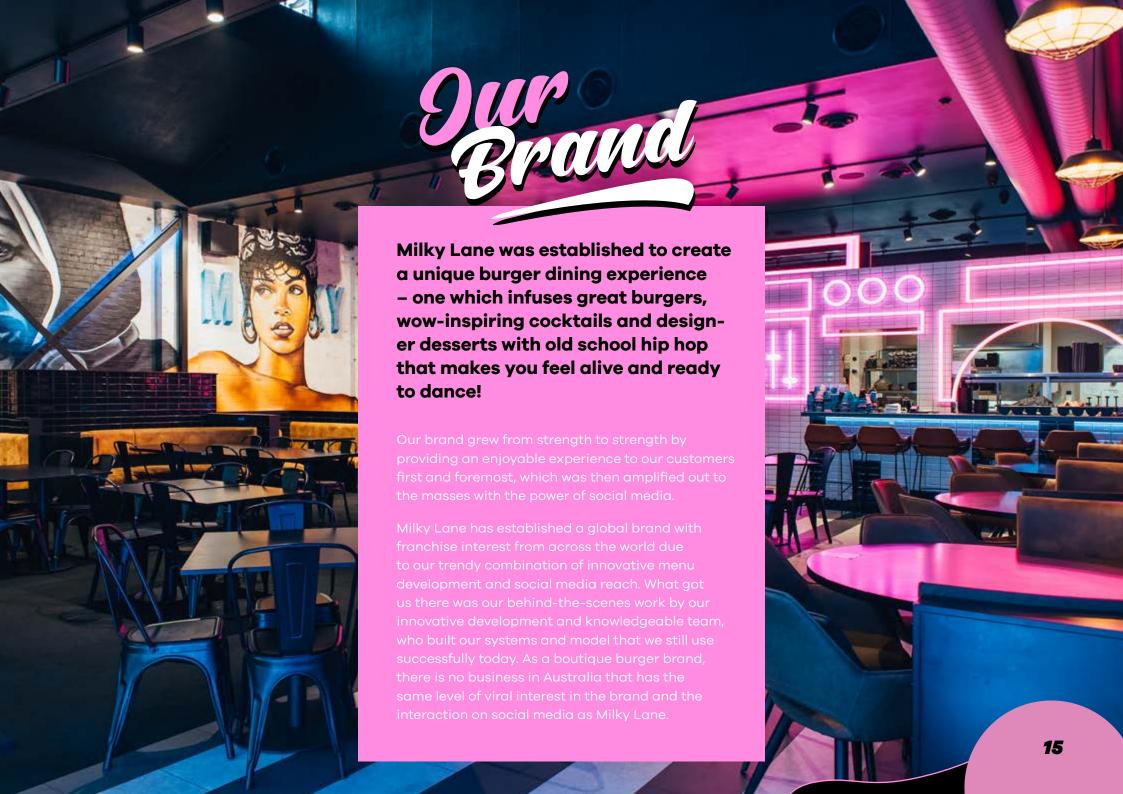
SUPPORT TO START UP

Support through all stages of the store building process



ONGOING SUPPORT

Ongoing training, infrastructure and marketing support to help you achieve success





Today, we are focused on providing the world's best product, which revolves around the following four pillars of brand identity:



Social Presence

Milky Lane has undoubtedly achieved a very high level of success utilising our social media and digital following. What's important to understand is that creating hype and expectations on social media is one thing, but delivering on that expectation is where we have differentiated ourselves and delighted our customers. It's this which makes our brand so exciting: what you see is what you get.



Genuine Quality

We only provide and use quality products in everything we do. Our suppliers are handpicked for the produce they supply and provide to our stores. All of our products must comply with Australian Food Safety and Control requirements and in most instances, are ISO9000 certified, because there is no substitute for quality.



Right On Time

Time is everything in a service industry, so we have taken an innovative step to streamline our processes. This starts with suppliers and partners outside of the restaurant, and ends with cooking and customer management in the restaurant. Time can make or break a business, and so everything we do has an element of time management built in.

Value Pricing

Milky Lane delivers an outstanding experience, and to produce 'outstanding' comes at a premium price. However, we set our prices at a reasonable level which we believe offers options to families and higher socio-economic demographics alike. We've learnt the importance of pricing 'right' and we've developed pricing strategies to fit varying landscapes, because we believe that, as a brand, we need to be flexible in order to grow and to survive in a competitive space. By making luxury affordable, we reach a wider range of appreciative customers.

The Full Service Package

Our service starts from the second you arrive at the Milky Lane doors with a 'Welcome to Milky Lane' entrance.
Our DJs, and unique art designs and installations enhance the visual and audible experience, and the moment your food and drinks arrive at your table, the entire service comes together.

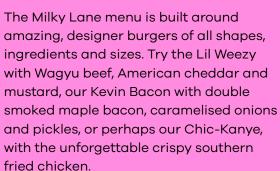






Our menu makes up the core of who we are, and we have spent a lot of time and research getting it right for our customers.





If you're vegetarian or need a gluten free option, we have plenty for you too, such as The Drake, with a black bean, lentil and sweet potato patty. We even have sizes for the little ones too.

Whatever your flavour, we have burgers to keep your customers coming back for more.







Printes & Cocketales

Your customers can wash those burgers down with our range of thick shakes, beers, wines and cocktails, designed to accommodate any thirst and any taste.

But just before you thought we couldn't possibly have more, we also serve spirits, for those who want that little bit more.







Your patrons can complete their meal with a range of our stylish, signature desserts that are Instagram worthy without any filters! Sweet churros, waffles and a Nutella cheesecake put the cherry on a perfect dining experience, and leave them smiling.









Cocktails

Lychee & Passionfruit Mojito Creaming Soda Spider

Mango Weis

Bondi Sour

Bubblegum Sour

Reece's Peanut Butter Martini

Melon-Tini

Strawberry & Vanilla Mojito

Sunset Club

Bubble O Bill

Bueno

Share Cocktails

Milky Island Breeze Share Cocktail Lychee & Passionfruit Mojito Share Cocktail Watermelon Rose Sangria Share Cocktail

Shots

Red Bull

Warhead Shot Strawberry Clouds Shot Willy Wonka Nerd Shot

Soft Drinks

Coke Coke No Sugar Sprite

Sprite So

Creaming Soda Pasiona Solo

Beers (Bottles & Cans)

Coors

4 Pines Pacific Ale

Corona

South Coast Pale Ale

Cascade Light

Bonamy Apple Cider

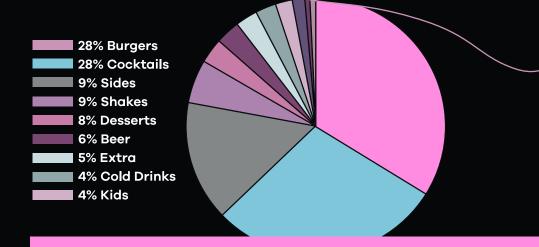
Wines

Juicy Wine Co. Pinot Grigio Juicy Wine Co. Shiraz Juicy Wine Co. Rose Juicy Wine Co. Sparkling Luc Belaire Sparkling

Milky Thickshakes

Salted Caramel
Strawberry
Chocolate
Vanilla
Crunchie Loaded Shake
Snickers Loaded Shake
Bueno Loaded Shake

Mint Aero



Burgers

Fried Chicken Weezy Lil Weezy

Big L

Milky Lane

The Drake (Vego)

Triple Cheese and Onion

Chic-Kayne

Kevin Bacon

Smoky BBQ Vegan Burger

Hail Caesar

Big Poppa

Chicken Parmy Burger

Sides

Pop-Korn Chicken
Bacon Mac & Cheese Croquettes
Loaded Mash Balls
Loaded Fries
Loaded Pop-Korn Chicken
Cheesus
Beer Battered Fries
Sweet Potato Fries
Deep Fried Potato Balls
Loaded Potato Gems

Deep Fried Cheese Curds

Desserts

Fatman Scoop
Donut Churros Fries
Deep Fried Golden Gaytime
Loaded Donut Churros Fries
Biscoff and Caramilk Cookie
Dough Skillet
Deep Fried Snickers

Sauces

Garlic Aioli
Truffle Aioli
Coconut Aioli
American Mustard
Chipotle Mayo
Tomato Ketchup
ML Smoky BBQ Sauce
ML Special Sauce
Pineapple Relish
Sriracha
Vegan ML Sauce

Kids

Kids Burger Chicken Nuggets Kids Shake



Suppliers

Milky Lane has worked since 2016 on selecting our preferred suppliers and partners which help us contribute to the delicious meals we present to our customers every day. We've chosen our products on quality and not on price, because we believe that Australia has the freshest ingredients and highest quality meats in the world.

Taste is the finishing touch to everything we work on and we're proud to support Australian businesses – it's a win-win!

Genuine Quality

Milky Lane provides you with all the legal framework and tools you need to feel entirely comfortable in respect to your new franchise.

We provide a comprehensive suite of relevant legal documents, from Franchise Agreements, Disclosure Documents, License Agreements and Services Agreements, as well as provide access to a range of legal advisors who can assist in providing independent advice to you when it comes to these documents.



9 perations

At Milky Lane, we employ a Franchise Operations Team who are a team of experts with a wealth of experience and knowledge in Milky Lane and franchising.

If you become a Franchisee, this team will guide you through the initial training and provide ongoing support and training once you receive the keys to your store.

You will then be allocated a Franchise Consultant and Market Manager, who will assist you with ongoing store operations including meeting all legislative requirements, improving operational effectiveness and efficiencies by adopting best practice. This support is only ever a phone call away.

Operation Manual

The Milky Lane Operations Manual has been written and compiled as a reference document to assist Franchisees in the development and operation of their franchise.

Every detail of the design and operation of a Milky Lane outlet is important to develop and maintain uniform operating standards and consistent branding.

This is why we provide you with a great level of detail surrounding every aspect of the business. This manual is designed to outline all aspects of the business and help guide you in creating a successful store.



Jegal, Fundament Management



We understand that buying a business can be an overwhelming experience, so we have put together a team of experienced professionals, including legal, design, construction, finance and operations, who can support Franchisees at every step of their journey, to ensure they are always wellinformed about all aspects of the business.

The following services can be accessed through the Milky Lane network to assist you:

- Legal Services
- Construction and Fit-out
- Architectural Design Services
- Technology Consultants
- Insurance Services
- Logistics Services

Are you looking for more funding to finance your business equipment? We can help organise it for you!

- No deposit or upfront payment
- No payments for the first 6 months
- Unsecured finance
- Flexible agreement with minimum 12month term
- Option to purchase all or some of the equipment every year
- Flat rental per year
- Own the equipment at the end of 5 years for \$1
- Enjoy the immediate tax benefits rather than depreciating the equipment over 10 years
- Renting is off balance sheet, and therefore doesn't affect your capacity to borrow in the future
- Fast and streamlined approval process.



SERVICE	TIER ONE (200-250SQM)	TIER TWO (300-350SQM)
Franchise Fee	\$70,000	\$70,000
Training Fee	\$10,000 - \$15,000	\$10,000 - \$15,000
Site Selection*	\$10,000	\$10,000
Construction/Project Management	\$597,000+	\$749,000+
Design & Architect	\$19,000+	\$20,000+
Opening Promotion Fee	\$10,000	\$10,000
Opening Stock Purchase	\$30,000	\$35,000
Bank Guarantee	Approx. 3 Months Rent	Approx. 3 Months Rent
Estimated Total	\$749,500+ Excl Bank Guarantee	\$919,000+ Excl Bank Guarantee
Fitout Contribution from Landlord Estimated*	\$100,000	\$150,000
Ongoing Cost	6.5% Sales Royalty, 2% Marketing Fee	6.5% Sales Royalty, 2% Marketing Fe
Equipment	90 - 120K * Estimate Only	90 - 120K * Estimate Only

^{*}Refer to formal disclosure document for full details

^{*}Fitout contribution estimated at 10% - 15% of the total rent period





We want to share our authentic street art with you!

Our décor is early 90s hip hop meets new age industrial style, with side walls that are covered in unique Milky Lane artwork and installations or music-inspired wallpaper and custom spray painted designs.

We have designated support teams which include an Architectural Designer and Fit-Out Project Manager who will work as a team with both you and the Milky Lane Operations Coordinator to finalise the schematic design of your store, while providing you with a turnkey solution for outlet design and development.

This all means that you receive a comprehensive, visual architectural design for the outlet, and fit-out construction is managed efficiently and cost effectively.

NEW



Training Program

Milky Lane provides a comprehensive training program prior to operating your own store. This is an 12-week process where you will receive both theoretical and practical, hands-on experience.

By the end of the 12 weeks, you will have acquired the skills and knowledge in all areas of store operations, and be guided to establish effective systems and procedures to ensure the smooth running of your store. You will also be shown simple and highly effective business management principles, such as establishing an effective marketing plan, to ensure the success of your business.





Milky Lane has designed a specific and comprehensive training program for new and existing Franchisees that provides a blend of theoretical information, pragmatic on-the-job training and regulatory certifications for better and consistent business results.

The Milky Lane training program includes:

- Three comprehensive orientation training courses
- A Food Safety Supervisor (FSS) certification course
- Regular, ongoing refresher training courses

Pre-Opening Training

Franchise Training 12 weeks Venue Manager 8 Weeks **Assistant Venue Manager** 8 Weeks **Head Chef** 6 Weeks **Head Bartender** 6 Weeks Supervisor 3 Weeks **Team Member** 2 Weeks

Post Opening Training

Conducted on Site By Head Office Approved Training Team.

2 WEEKS



12 WEEKS

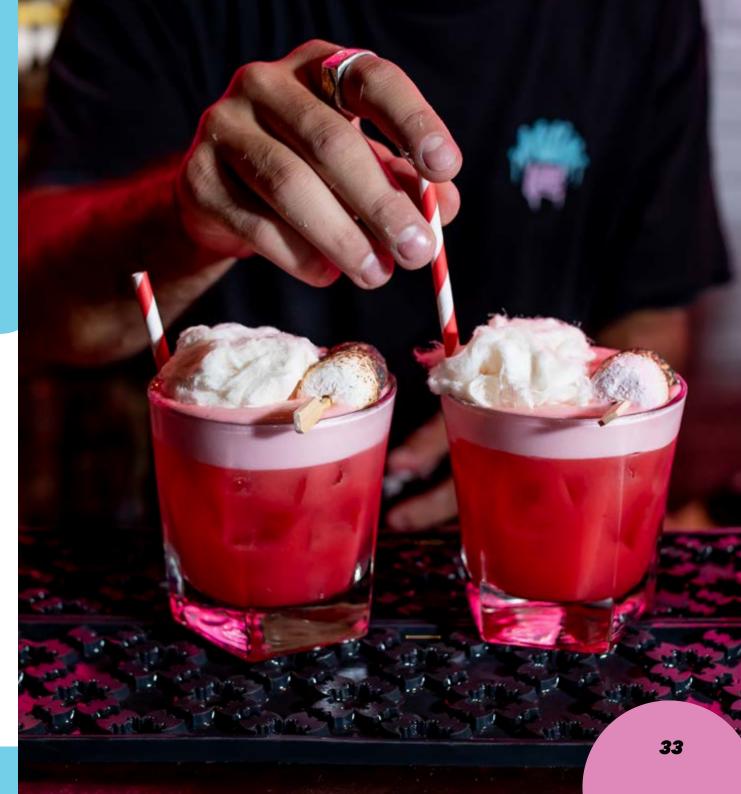


In this industry, people power is everything! We want to help you get this perfect.

Our specialised human resources service offers a useable structure to Franchisees, with a comprehensive recruitment strategy designed to help support new Franchisees during the initial phases of building a team, as well as maintaining a solid and well-trained workforce.

We share our Milky Lane systems and procedures in recruiting, performance management, payroll and rostering with our Franchisees to enable them to build and retain the best team possible.

Our staff schedule and costing system is also robust and facilitates cost-effective team management.







Through the use of superior, custom- designed technology solutions, we are able to improve our customer service and convenience to help compete with other fast-food alternatives available in the market.

For example, we use a digital ordering system which offers a user-friendly and convenient option for our customers to select what they want from our menu.

In taking this one step further, we are currently looking into developing a smartphone app which will further develop our online and mobile ordering platforms for our patrons.

Internally we are rolling out an automated inventory system that will enable automatic fulfilment and cost effective logistical controls, ensuring you will always have the products to sell in keeping with your sales volumes. In conjunction with this, we are upgrading our Point of Sales (PoS) solution to provide better up-to-date reporting to Franchisees and off-site access, enabling the management and transparency of outlet performance without being in the outlet premises.

To encourage sales, our customer loyalty system has been specifically designed to encourage repeat business, and is integrated with our point of sale system to maximise efficiency and maximise crossselling opportunities to our growing customer base.



At Milky Lane, an effective Marketing program is not only an integral part of our branding—it is also essential to the prosperity of your business.

Due to the customer base, burger restaurants like Milky Lane are an advertising-driven business, which means an initial, large-scale campaign will be required, followed by selective, ongoing advertising as required.

Effective advertising is essential in sustaining business and generating scalable growth.

Due to Milky Lane's considerable level of national brand awareness, you will benefit from decent brand equity and recognisability by customers, as well as our national or regional marketing and advertising efforts.

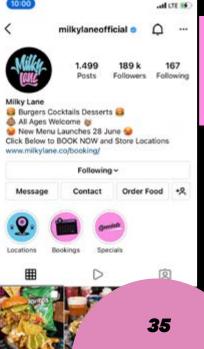
However, many Franchisees will be required to perform marketing and sales activities within their local markets of operation, to continue promoting their outlet.

But never fear! We will always be there to assist you throughout the whole process to build an effective and highly tailored marketing and sales plan.

The objective of our marketing campaigns is to position Milky Lane as a premium, gourmet burger restaurant, with an urban edge that Australians love and feel welcomed to visit.

With over 500,000 followers on our digital platforms, Milky Lane Official is larger than McDonalds and Hungry Jacks in Australia. We have dedicated fans that flock t our stores on a weekly basis.





Australia's

#1 Boutique Burger Brand



Promotions

Communications & PR

Local Area & National Marketing

Digital Marketing

Social Media Advertising

Design

Production & Print

Join the ane Milley the former

Milky Lane takes the process of franchisee selection very seriously.

Our objective is to ensure every franchisee in the network is successful, which is why we look for the following attributes in potential franchisees:

A passion, commitment and drive to succeed

Strong leadership skills

Good people skills

Good administration skills

Entrepreneurial flair

An ability to have fun and work in a young, energetic and vibrant organisation















We want your Business to Be extremely profitable and uphold the fantastic Brand name that we have spent so long to Build.

To be successful, a Milky Lane Franchisee is enthusiastic about hospitality and people management, and takes great pride in making customers happy. To that effect, a friendly and outgoing personality is absolutely essential.

How to be Guccessful

To be a prospective franchisee, you will need to possess the following essential attributes.

- A positive attitude
- Appreciation of a quality burger
- Excellent communication skills
- An ability to provide outstanding customer service
- Able to manage and motivate your employees
- Possess a high level of energy and enthusiasm
- Be hard working and keen to learn new things
- Have a strong desire to achieve and succeed
- Be prepared to take directions and be an active team player as part of the Milky Lane franchise system
- Unleash your fantastic planning & organising skills
- Be a passionate Milky Lane brand ambassador
- Act with integrity

If you are someone who ticks all of these boxes, you are the ideal candidate to join our Milky Lane team!





The future of Milky Lane is extremely bright. We have 24 remaining territories to sell in Australia which will be sold in 2022. Our aim is to build the best franchise system by employing the best people in their field.

Culture eats strategy for breakfast, and we believe that our culture will be a key ingredient to our success.



To find out more about becoming a Milky Lane franchisee, please contact:

franchise@milkylane.co

www.milkylane.co

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